

Public Safety and Highway



2020 Budget

September 17, 2019

POLK COUNTY WISCONSIN
Public Safety and Highway Committee

Department of Clerk of Circuit Court

Joan Ritten, Clerk of Circuit Court

DEPARTMENT DESCRIPTION:

The Clerk of Court's Office performs administrative duties for the court, including jury management, court financial management, court record management, recording of judgments, collections and enforcement of all court ordered financial obligations. The Clerk of Court is to follow all Wisconsin Statutes. The department disseminates information to the public on procedures to file: small claims, divorce actions, restraining orders, civil matters, and other case filings. The Clerk of Court's Office is charged with all record keeping, monitoring and scheduling of court cases including, but not limited to: small claims, civil, family, criminal, traffic, and appeals. A Court Commissioner is also appointed in each county and is included in the Clerk of Court Department. A Court Commissioner is a judicial official who has powers similar to a Circuit Court Judge. The Court Commissioner handles a variety of civil, family, traffic/forfeiture, criminal and probate matters.

CLERK OF CIRCUIT COURT MISSION:

To assist our Circuit Court and customers in the most efficient and complete manner in accordance with State statute and County policy. As local Court administrative personnel, Clerks of Circuit Court are at the center of a wide variety of activities and work daily with several agencies and customers, Law Enforcement, the legal community, local, State and Federal agencies. Businesses and the general public depend upon the Office of the Circuit Court to assist in a wide range of administrative tasks.

CLERK OF CIRCUIT COURT VISION:

Our vision for Polk County Clerk of Court's Office is to continue to streamline court operations to increase access and convenience for all users. We strive to offer the highest level of service to court users while responsibly using and accounting for our county funded resources.

LINK TO COUNTY BOARD STRATEGIC GOALS:

To serve the Court and the public with integrity and professionalism.

STRATEGIC PRIORITIES:

To serve and represent the public with integrity.

PROGRAM OVERVIEW:

The Clerk of Circuit Court Office is the official record management for Polk County Court System. We perform many administrative duties including jury management, financial management, record management, collection and enforcement of all court ordered financial obligations. Provide general information to the public regarding small claims, family, and civil filings, as well as other procedural information requested.

LIST OF SERVICES BOTH INTERNALLY AND EXTERNALLY PROVIDED BY YOUR DEPARTMENT:

Assist court with scheduling
Daily court clerking
Provide service to public regarding proper filing and assist in filing
Assist with setting up payment plans
Provide information to collection agencies regarding past due accounts
Assist other departments and legal firms on balances of court ordered obligations
Some of the departments/services that we communicate with on a daily basis are: Public Health, Child Protections, Other Counties and Circuit Courts, Administration, Corp Counsel, Sheriffs Department, Probation, Dept. of Justice, etc.

POLK COUNTY WISCONSIN
Public Safety and Highway Committee

Department of Clerk of Circuit Court

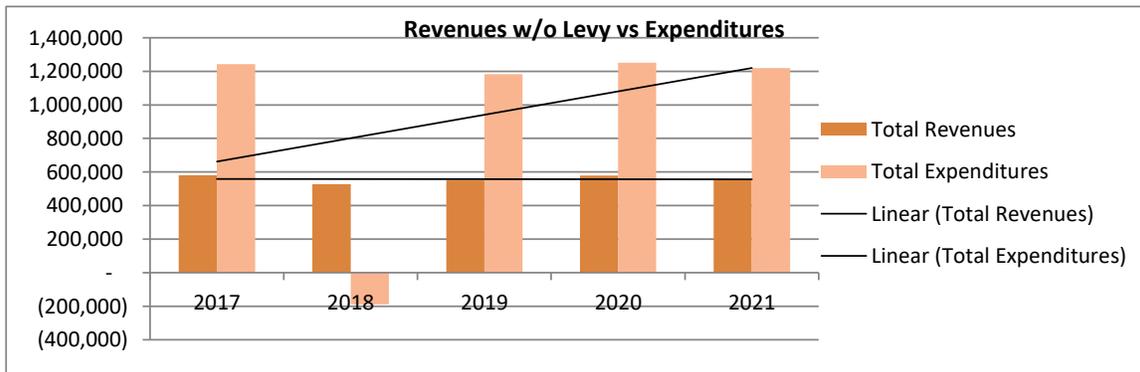
Joan Ritten, Clerk of Circuit Court

DEPARTMENT REVENUE AND EXPENDITURES BY ECONOMIC CLASSIFICATION:

	2017 Actual	2018 Actual	2019 Budget	2020 Forecast Budget	2020 Administrator's Budget	2021 Forecast
Revenue						
General Property Tax	670,867	663,819	631,887	649,982	672,786	667,591
State Aids	185,996	189,577	186,705	186,705	221,705	186,705
Fine and Forfeitures	180,356	142,368	177,700	172,700	152,700	172,700
Public Charge for Services	204,408	193,808	185,711	188,497	203,497	192,266
Misc. Revenue	685	451				
Other Financing Sources	8,929					
Total Revenue	1,251,242	1,190,023	1,182,003	1,197,884	1,250,688	1,219,262
Expense						
Personnel Services	723,826	711,992	752,715	767,212	790,100	782,032
Contractual Services	361,667	327,846	321,544	327,928	377,844	334,486
Supplies & Expenses	39,502	36,410	37,144	37,144	37,144	37,144
Fixed Charges	25	23	-	-	-	-
Grants, Contributions, Indem	50,000	50,000	-	0	-	-
Cost Reallocation	67,294	69,259	70,600	65,600	45,600	65,600
Total Expenditures	1,242,314	1,195,529	1,182,003	1,197,884	1,250,688	1,219,262
Net Revenue and Expenditures	8,928	(5,506)	-	-	-	-

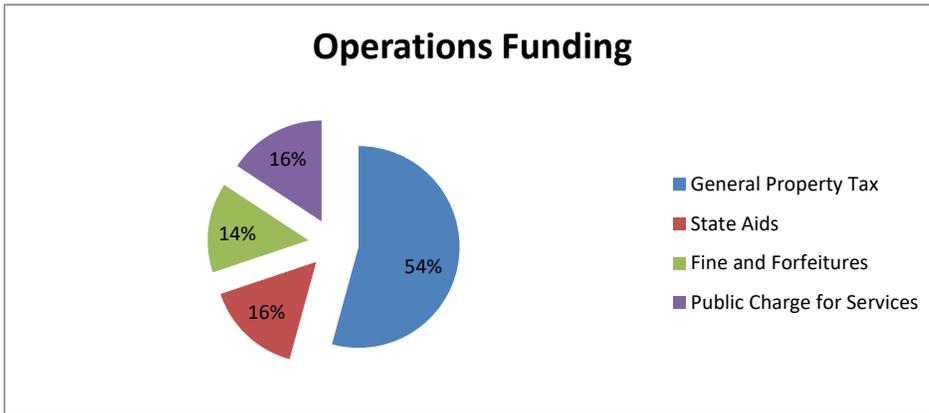
EMPLOYMENT BY JOB CLASSIFICATION:

	2017 Actual	2018 Actual	2019 Budget	2020 Forecast Budget	2020 Administrator's Budget	2021 Forecast
FTE Employees						
Officials/Administrators	1	1	1	1	1	1
Professionals	1	1	1	1	1	1
Administrative Support	10	10	10	10	10	10
Total	12	12	12	12	12	12



2020 Budget Presentation

	Published 2020	Administrator 2020	Difference	Amended 2020
2019 Budget Prep				
Revenue				
General Property Tax	649,982	672,786	22,804	
State Aids	186,705	221,705	35,000	
Fine and Forfeitures	172,700	152,700	(20,000)	
Public Charge for Services	188,497	203,497	15,000	
Total Revenue	1,197,884	1,250,688	52,804	
Expense				
Personnel Services	767,212	790,100	22,888	
Contractual Services	327,928	377,844	49,916	
Supplies & Expenses	37,144	37,144	-	
Cost Reallocation	65,600	45,600	(20,000)	
Total Expenditures	1,197,884	1,250,688	52,804	
Net Revenue and Expenditures	-	-	-	



Notes:

Revenue	
General Property Tax	Increase to cover payroll adjustments
Other Taxes	
State Aids	Increase expected to cover Court Appointed Attorney Fee Increase
Fine and Forfeitures	This is Jail Assessment Fee which has a deficit in the Special Revenue Fund Balance so we are not using it to supplement LE anymore. 201 Fund
Public Charge for Services	Effect receivable efforts
Total Revenue	
Expense	
Operating Expense	
Personnel Services	Small adjustment in personnel costs
Contractual Services	Increase initiated by State on Court Appointed Attorney Fees
Supplies & Expenses	
Fixed Charges	
Grants, Contributions, Indem	This is Jail Assessment Fee which has a deficit in the Special Revenue Fund Balance so we are not using it to supplement LE anymore. 201 Fund
Total Expenditures	
Net Revenue and Expenditures	

POLK COUNTY WISCONSIN
Public Safety and Highway Committee

Department of Clerk of Circuit Court

Joan Ritten, Clerk of Circuit Court

PROGRAM NAME:

Circuit Court: Case Filing and Management

PROGRAM OBJECTIVE:

Prompt and accurate filing of all information necessary for the functioning of the court system and the Clerk of Court Office.

LINK TO BOARD PRIORITY:

Updating county services for the future and improving services.

PROGRAM PERFORMANCE INFORMATION:

KEY PROGRAM STRATEGIES 2020

1. Continue with implementation of e-filing.
2. Collaborate with interoffice agencies to decrease costs of court cases.
3. Continue collections on owed monies along with continuation of tax intercept and other means of collections.

KEY PROGRAM STRATEGIES 2021

1. Continue collections on owed monies along with continuation of tax intercept and other means of collections.
2. Collaborate with interoffice agencies to decrease costs of court cases.

KEY PERFORMANCE INDICATORS:

Output indicators	2017 Actual	2018 Actual	2019 Estimate	2020 Estimate	2021 Estimate
Number of Case files	5,482	5,337	6,270	5,815	6,573
Family	256	254	298	315	302
Civil	385	369	419	438	492
Criminal (CM,CF,CT)	1,050	1,018	1,198	1,267	1,222
Paternity	16	14	15	16	16
Juvenile	155	159	192	202	170
Small Claims	859	1,010	1,178	1,241	1,101
Traffic	2,761	1,859	2,204	2,336	3,270
Forfeitures	434	392	455	479	507
Group Files	340	262	311	330	393
Outcome indicators	2017 Actual	2018 Actual	2019 Estimate	2020 Estimate	2021 Estimate
Number of re-opened cases due to Clerk error	0	0	0	0	0
Number of approx. calls received yearly on case filings	19,050	15,000	24,000	24,500	24,500

ASSUMPTIONS AND FACTORS AFFECTING PROGRAM PERFORMANCE:

Drug addiction and mental health issues are increasing criminal and juvenile filings, increasing guardian ad litem and court-appointed attorney fees.

**POLK COUNTY WISCONSIN
Public Safety and Highway Committee**

Department of District Attorney and Victim/Witness Services

Jeff Kemp, District Attorney

DEPARTMENT DESCRIPTION:

This department prosecutes criminal cases, assists in the administration of justice, and delivers victim rights through two divisions: The District Attorney's Office and Victim/Witness Services.

MISSION:

To administer justice while delivering high quality public service to all citizens in an effective, professional, and efficient manner.

LINK TO COUNTY BOARD STRATEGIC GOALS:

To strengthen law enforcement's relations with the public; enhancing the quality of life for the citizens of Polk County. Ensure crime victims are treated with sensitivity, fairness, compassion, and respect.

STRATEGIC PRIORITIES:

To serve and represent the public with integrity.

PROGRAM OVERVIEW:

Prosecution of Criminal Cases

LIST OF SERVICES BOTH INTERNALLY AND EXTERNALLY PROVIDED BY YOUR DEPARTMENT:

- Review Law Enforcement Reports and make charging decisions
- Notify any victims of rights, court process, and hearings associated with case
- Prosecution of case including: Initial Appearances, Status Hearings, Preliminary Hearings, Final Pre-Trials, and Sentencings
- Communicate with Law Enforcement of case detail and investigation
- Meet with Defense to discuss possible resolution of case
- Confer with victims with regards to their feelings on prosecution
- Attend trainings to keep updated on current procedures and law

POLK COUNTY WISCONSIN
Public Safety and Highway Committee

Department of District Attorney and Victim/Witness Services

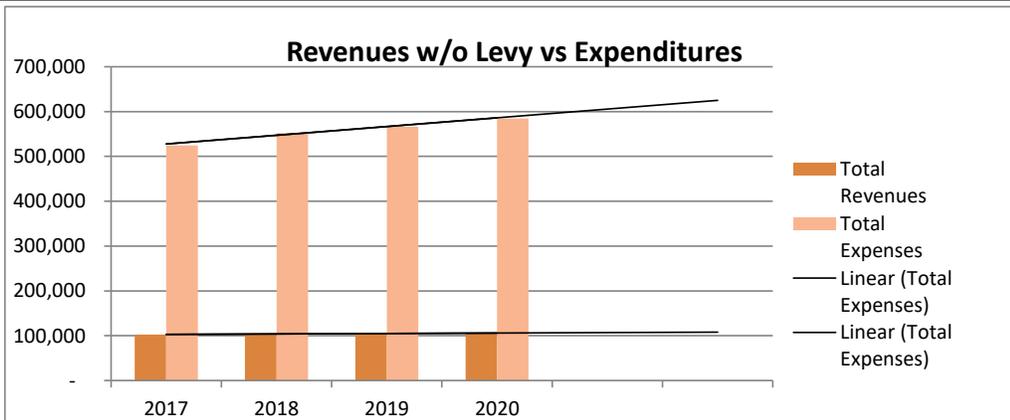
Jeff Kemp, District Attorney

DEPARTMENT REVENUE AND EXPENDITURES BY ECONOMIC CLASSIFICATION:

	2017 Actual	2018 Actual	2019 Budget	2020 Forecast Budget	2020 Administrator's Budget	2021 Forecast Budget
Revenue						
General Property Tax	419,755	447,709	461,203	466,558	478,984	471,808
State Aids	72,951	70,582	65,791	65,791	65,791	65,791
Fine and Forfeitures	5,163	3,506	591	591	591	591
Public Charge for Services	24,447	36,344	38,684	39,264	39,264	40,049
Other Financing Sources						
Total Revenue	522,316	558,141	566,269	572,204	584,630	578,239
Expense						
Personnel Services	465,904	487,836	502,010	507,403	520,687	512,896
Contractual Services	21,778	16,998	26,544	27,075	26,216	27,616
Supplies & Expenses	36,308	35,476	36,915	36,914	36,914	36,914
Fixed Charges	525	420	800	812	812	813
Total Expenditures	524,515	540,730	566,269	572,204	584,629	578,239
Net Revenue and Expenditures	(2,199)	17,411	-	-	-	-

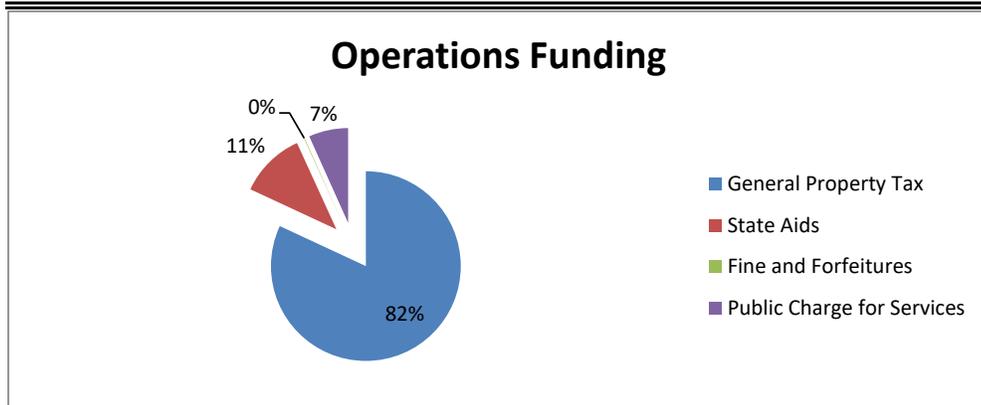
EMPLOYMENT BY JOB CLASSIFICATION:

	2017 Actual	2018 Actual	2019 Budget	2020 Forecast Budget	2020 Administrator's Budget	2021 Forecast Budget
FTE Employees						
Officials/Administrators						
Administrative Support	4	4	4	4	4	4
Professionals						
First/Mid Level Officials and Managers	1	1	1	1	1	1
Technicians/Para-Professionals	2	2	2	2	2	2
Total	7	7	7	7	7	7



2020 Budget Presentation

	Published 2020	Administrator 2020	Difference	Amended 2020
2019 Budget Prep				
Revenue				
General Property Tax	466,558	478,984	12,426	
State Aids	65,791	65,791	-	
Fine and Forfeitures	591	591	-	
Public Charge for Services	39,264	39,264	-	
Other Financing Sources			-	
Total Revenue	572,204	584,630	12,426	-
Expense				
Personnel Services	507,403	520,687	13,284	
Contractual Services	27,075	26,216	(859)	
Supplies & Expenses	36,914	36,914	-	
Fixed Charges	812	812	-	
Total Expenditures	572,204	584,629	12,425	-
Net Revenue and Expenditures		-		-



Notes:

Revenue	
General Property Tax	Increased to cover staffing adjustments
Other Taxes	
State Aids	
Fine and Forfeitures	
Public Charge for Services	
Intergovernmental Revenues	
Misc. Revenue	
Total Revenue	
Expense	
Operating Expense	Staffing adjustments
Personnel Services	Small adjustment
Contractual Services	
Supplies & Expenses	
Fixed Charges	
Grants, Contributions, Indem	
Total Expenditures	
Net Revenue and Expenditures	

**POLK COUNTY WISCONSIN
Public Safety and Highway Committee**

Department of District Attorney and Victim/Witness Services

Jeff Kemp, District Attorney

PROGRAM NAME:

District Attorney

PROGRAM OBJECTIVE:

Prosecution of Criminal Case Load

LINK TO BOARD PRIORITY:

Public Safety / Substance Abuse

PROGRAM PERFORMANCE INFORMATION:

KEY PROGRAM STRATEGIES 2020

Organize Polk County Justice Collaborating Counsel to a County Funded Entity expanding programs for treatment.

KEY PROGRAM STRATEGIES 2021

Create New Diversion Programs: Traffic, Juvenile, OWI, and Methamphetamine

Lobby for additional Assistant District Attorney

PROGRAM REVENUES AND EXPENDITURES:

	2017 Actual	2018 Actual	2019 Budget	2020 Forecast Budget	2020 Administrator's Budget	2021 Forecast Budget
Revenue						
General Property Tax	351,559	370,368	379,618	385,278	385,277	390,438
Other Revenues	29,610	39,850	39,276	38683	38684	38684
Total Revenue	381,169	410,218	418,894	423,961	423,961	429,122
Recurrent Expenditure	383,369	394,521	418,894	423,961	423,961	429,122
Capital/One-time Expenditure						
Total Expenditure	383,369	394,521	418,894	423,961	423,961	429,122
Net Revenue and Expenditures	(2,200)	15,697	-	-	-	-

KEY PERFORMANCE INDICATORS:

Output indicators	2017 Actual	2018 Actual	2019 Estimate	2020 Estimate	2021 Estimate
County Ordinances Charged	109	119	129	157	167

Outcome indicators	2017 Actual	2018 Actual	2019 Estimate	2020 Estimate	2021 Estimate
Diversion Cases	37	30	43	47	52

ASSUMPTIONS AND FACTORS AFFECTING PROGRAM PERFORMANCE:

The District Attorney would like to have additional options when making charging decisions. The weight of these decisions go to previous criminal activity, degree of incident, victims or restitution involved, and educating offender.

POLK COUNTY WISCONSIN
Public Safety and Highway Committee
Department of District Attorney and Victim/Witness Services
Jeff Kemp, District Attorney

PROGRAM NAME:

Victim Witness

PROGRAM OBJECTIVE:

Ensure each and every victim has the opportunity to exercise their rights per Chapter 950.

LINK TO BOARD PRIORITY:

Public Safety / Mental Health

PROGRAM REVENUES AND EXPENDITURES:

	2017 Actual	2018 Actual	2019 Budget	2020 Forecast Budget	2020 Administrator's Budget	2021 Forecast Budget
Revenue						
General Property Tax	68,195	77,341	81,583	82,451	82,451	83,325
Other Revenues	72,951	35,035	65,791	65,791	65,792	65,792
Total Revenue	141,146	112,376	147,374	148,242	148,243	149,117
Recurrent Expenditure	141,146	146,209	147,374	148,242	148,243	149,117
Capital/One-time Expenditure						
Total Expenditure	141,146	146,209	147,374	148,242	148,243	149,117
Net Revenue and Expenditures	-	(33,833)	-	-	-	-

PROGRAM PERFORMANCE INFORMATION:

KEY PROGRAM STRATEGIES 2020

1. Training to assist child sexual assault victims.
2. Renew and update victim forms and pamphlets.
3. Activate Coordinated Community Response Team.

KEY PROGRAM STRATEGIES 2021

1. Personalize victim services for more comfortable court experience.
2. Juvenile case training.
3. Create better confidentiality for victims of sensitive crimes.

KEY PERFORMANCE INDICATORS:

Output indicators	2017 Actual	2018 Actual	2019 Estimate	2020 Estimate	2021 Estimate
Victims and Witness Assisted	1,533	1,582	1,724	1,879	2048

Outcome indicators	2017 Actual	2018 Actual	2019 Estimate	2020 Estimate	2021 Estimate
Victims Exercising Rights	149	367	223	246	268
Restitution Requests	133	117	147	162	176

ASSUMPTIONS AND FACTORS AFFECTING PROGRAM PERFORMANCE:

To assist victims properly, it is essential to have accurate initial contact information from Law Enforcement and keep victim information up to date as case progresses. Victim Witness must reach out to victims to make sure accurate restitution figures are collected and convey support to victims during court process.

POLK COUNTY WISCONSIN
Public Safety Committee

Department of Law Enforcement

Brent Waak, Sheriff

DEPARTMENT DESCRIPTION:

To provide law enforcement services, emergency 911 communication services, jail facilities and emergency management services to the entire county population.

MISSION:

To provide professional, ethical and respectful law enforcement services to the citizens and visitors of Polk County. We believe that the best way to achieve a safe environment is through a cooperative partnership with our community. We, the men and women of the Polk County Sheriff's Department, pledge to serve our community with integrity, honor and courage.

LINK TO COUNTY BOARD STRATEGIC GOALS:

Promoting safe communities provides an attractive enforcement of economic development and business growth. Law enforcement presence in the primary schools promotes higher quality educational environment. Strong law enforcement presence promote voluntary compliance with traffic laws resulting in safer communities.

STRATEGIC PRIORITIES:

Continue to develop and plan for a permanent site for use of force and firearms training. Expand our Crisis Intervention Program and training. Implement video visitation in the Jail. Enterprise Software upgrade in Dispatch.

PROGRAM OVERVIEW:

To provide law enforcement services, emergency 911 communication services, jail facilities and emergency management services to the entire county population.

LIST OF SERVICES BOTH INTERNALLY AND EXTERNALLY PROVIDED BY YOUR DEPARTMENT:

Field Services - Patrol, Emergency Response, Transports, Court Security, Recreation Patrol, Investigations, Civil Process. **Communications:** 911 calls, non-emergency calls, radio communications, paging, weather alerts. **Corrections:** Safety and security of inmates and staff, some transports, inmate healthcare, food, laundry, Huber, taking inmates to court, library service, inmate programming. **Emergency Management:** Emergency planning, preparation, training, Debris plan, coordination between state and local emergency services, grant management.

POLK COUNTY WISCONSIN
Public Safety Committee

Department of Law Enforcement

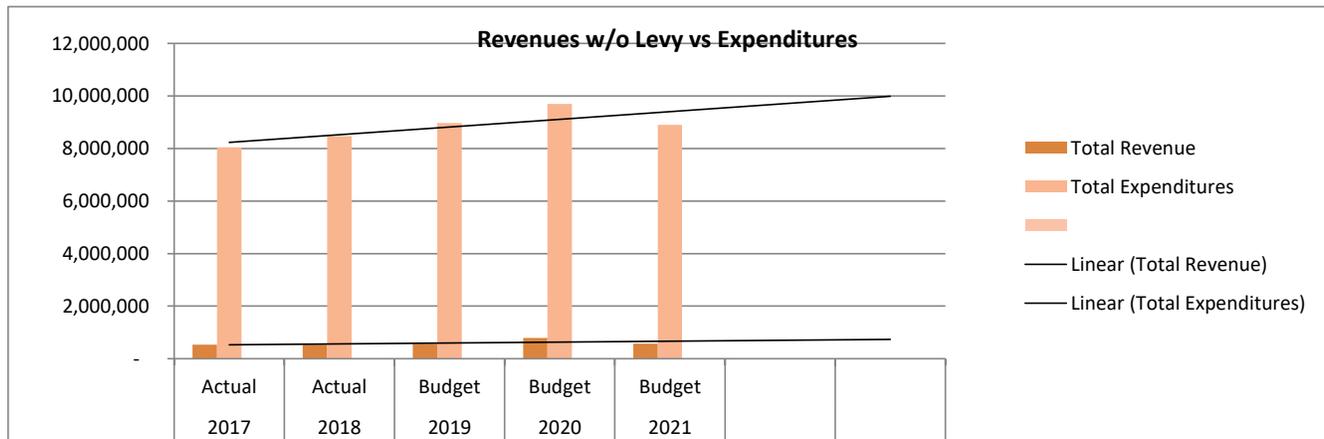
Brent Waak, Sheriff

DEPARTMENT REVENUE AND EXPENDITURES BY ECONOMIC CLASSIFICATION:

	2017 Actual	2018 Actual	2019 Budget	2020 Forecast Budget	2020 Administrator's Budget	2021 Forecast Budget
Revenue						
General Property Tax	7,278,378	7,695,108	8,051,471	8,061,288	7,999,194	8,191,006
State Aids	208,183	168,540	151,323	151,323	150,485	151,323
Public Charge for Services	331,399	517,302	257,374	261,234	460,813	266,458
Intergovernmental Revenue	133,976	155,381	85,171	85,172	104,932	85,172
Misc. Revenue	50,144	71,851	39,500	39,500	46,500	39,500
Other Financing Sources	25,000	25,000	25,000	30,000	30,000	30,000
Total Revenue	8,027,079	8,633,182	8,609,839	8,628,517	8,791,924	8,763,459
Expense						
Personnel Services	6,727,434	7,005,888	6,932,083	7,041,352	7,081,446	7,157,213
Contractual Services	717,078	865,986	935,350	954,057	1,040,964	973,138
Supplies & Expenses	359,304	348,960	420,036	420,036	387,843	420,036
Fixed Charges	396	304	4,060	4,122	4,121	4,122
Grants, Contributions, Indem	518	319	2,750	2,750	2,750	2,750
Capital Outlay	174,087	247,628	669,660	202,000	1,095,488	342,000
Cost Reallocation	72,026	4,200	4,200	4,200	79,100	4,200
Total Expenditures	8,050,843	8,473,285	8,968,139	8,628,517	9,691,712	8,903,459
Net Revenue and Expenditures	(23,764)	159,897	(358,300)	-	(899,788)	(140,000)

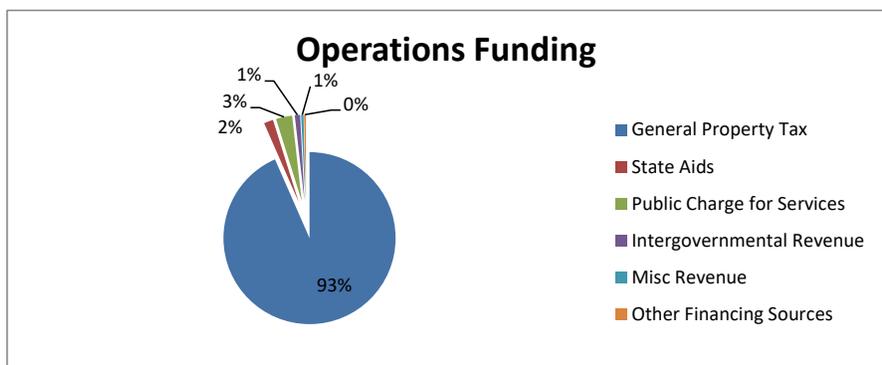
EMPLOYMENT BY JOB CLASSIFICATION:

	2017 Budget	2018 Actual	2019 Budget	2020 Forecast Budget	2020 Administrator's Budget	2021 Forecast Budget
FTE Employees						
Officials/Administrators	1	1	1	1	1	1
Professionals						
Technicians/Para-Professionals	11.65	11.65	11.65	11.65	11	11.65
First/Mid Level Officials and Managers	5	5	5	5	5	5
Administrative Support	5	5	5	5	4	5
Skilled Craft/Service Maintenance			0			
Protective Service Workers	55.44	58.44	58.44	58.44	59.44	58.44
Total	78.09	81.09	81.09	81.09	80.44	81.09



2020 Budget Presentation

	Published 2020	Administrator 2020	Difference	Amended 2020
2019 Budget Prep				
Revenue				
General Property Tax	8,061,288	7,999,194	(62,094)	
State Aids	151,323	150,485	(838)	
Public Charge for Services	261,234	460,813	199,579	
Intergovernmental Revenue	85,172	104,932	19,760	
Misc Revenue	39,500	46,500	7,000	
Other Financing Sources	30,000	30,000	-	
Total Revenue	8,628,517	8,791,924	163,407	
Expense				
Personnel Services	7,041,352	7,081,446	40,094	
Contractual Services	954,057	1,040,964	86,907	
Supplies & Expenses	420,036	387,843	(32,193)	
Fixed Charges	4,122	4,121	(1)	
Grants, Contributions, Indem	2,750	2,750	-	
Capital Outlay	202,000	1,095,488	893,488	
Cost Reallocation	4,200	79,100	74,900	
Total Expenditures	8,628,517	9,691,712	1,063,195	
Net Revenue and Expenditures	-	(899,788)		



Notes:

Revenue	
General Property Tax	Decreased due to increased jail revenues
State Aids	
Public Charge for Services	Increased jail boarding revenue
Intergovernmental Revenues	Increased reimbursable services
Misc Revenue	Slight increase due to increase trade in values
Other Financing Sources	This is a new annual payment to the asset fund
Total Revenue	
Expense	
Personnel Services	Slight personnel increase
Contractual Services	Significant increase in Motorola maintenance agreement
Supplies & Expenses	Decrease due to lower fuel prices recently
Fixed Charges	
Grants, Contributions, Indem	
Capital	Increased due to Jail Controller Project and CAD Enterprise Software
Cost Reallocation	2020 is the start of the asset fund repayment which will continue to 10 years
Total Expenditures	
Net Revenue and Expenditures	

POLK COUNTY WISCONSIN
Public Safety Committee

Department of Law Enforcement

Brent Waak, Sheriff

PROGRAM NAME:

Law Enforcement and Public Safety, Field Services Division

PROGRAM OBJECTIVE:

To provide the safest enforcement possible by providing professional, respectful law enforcement services.

LINK TO BOARD PRIORITY:

Updating county services for the future and improving public protection, substance abuse problems and recreation.

PROGRAM REVENUES AND EXPENDITURES:

	2017 Actual	2018 Actual	2019 Budget	2020 Forecast Budget	2020 Administrator's Budget	2021 Forecast Budget
Revenue						
General Property Tax	3,810,148	4,022,229	4,049,456	4,116,580	4,248,204	4,322,124
Other Revenues	382,597	364,320	271,449	276,968	310,807	277,668
Total Revenue	4,192,745	4,386,549	4,320,905	4,393,548	4,559,011	4,599,792
Expenditure						
Recurrent Expenditure	4,216,508	4,327,650	4,320,905	4,393,548	4,559,011	4,599,792
Capital/One-time Expenditure						
Total Expenditure	4,216,508	4,327,650	4,320,905	4,393,548	4,559,011	4,599,792
Net Revenue and Expenditures	(23,763)	58,899	-	-	-	-

PROGRAM PERFORMANCE INFORMATION:

KEY PROGRAM STRATEGIES 2020

1. Increase recreational patrol enforcement hours and commitment of resources.
2. Develop enhanced employee wellness programming and initiatives.
3. Prepare for implementation of Wisconsin Incident Based Reporting system mandate.

KEY PROGRAM STRATEGIES 2021

KEY PERFORMANCE INDICATORS:

Output indicators	2017 Actual	2018 Actual	2019 Estimates	2020 Estimates	2021 Estimates
Case files	2,628	2,520	3,200	3,200	3,201
Emergency Response Safety	100%	100%	100%	100%	200%
Adult Arrests	802	652	725	750	750
Transports	331	353	365	370	370
Traffic Accidents	478	535	530	540	540

Outcome indicators	2017 Actual	2018 Actual	2019 Estimates	2020 Estimates	2021 Estimates
Percentage of overtime as compared	8.320%	9.18%	7.55%	7.45%	7.45%
Violent crime arrest per occurrence	57%	55%	55%	55%	55%
Unresolved performance complaints	0	0	0	0	1

ASSUMPTIONS AND FACTORS AFFECTING PROGRAM PERFORMANCE:

The vacancy in the position of Chief Deputy and the change in the elected Sheriff had significant impacts on the Administrative workload in the Department in 2018, resulting in limited progression towards 2018 goals

POLK COUNTY WISCONSIN

Public Safety Committee

Department of Law Enforcement

Brent Waak, Sheriff

PROGRAM NAME:

Emergency Communications

PROGRAM OBJECTIVE:

To provide emergency call taking and dispatching for all emergency service providers in Polk County including law enforcement, fire and medical agencies. To update and maintain the 911 database for all properties in Polk County. To provide pre-arrival medical instruction to those in medical distress.

LINK TO BOARD PRIORITY:

Updating county services and public protection.

PROGRAM REVENUES AND EXPENDITURES:

	2017 Actual	2018 Actual	2019 Budget	2020 Forecast Budget	2021 Estimates	2021 Forecast Budget
Revenue						
General Property Tax	979,213	1,010,279	1,114,947	1,173,224	1,178,856	1,080,588
Other Revenues	5,000		4,896	4,896	2,900	5,068
Total Revenue	984,213	1,010,279	1,119,843	1,178,120	1,181,756	1,085,656
Recurrent Expenditure	984,213	1,045,230	1,119,843	1,178,120	1,181,756	1,085,656
Capital/One-time Expenditure						
Total Expenditure	984,213	1,045,230	1,119,843	1,178,120	1,181,756	1,085,656
Net Revenue and Expenditures	-	(34,951)	-	-	-	-

PROGRAM PERFORMANCE INFORMATION:

KEY PROGRAM STRATEGIES 2020

1. Prepare equipment and personnel for the implementation of NexGen 911 Services.
2. Develop standardized Policy and Procedure manual for Communications Division.

KEY PROGRAM STRATEGIES 2021

KEY PERFORMANCE INDICATORS:

Output indicators	2017 Actual	2018 Actual	2019 Estimates	2020 Estimates	2021 Estimates
Total Calls For Service	36580	36,997	37,500	38,000	38,000
Total number of 911 Calls	11,700	11,711	11,750	11,850	11,850

Outcome indicators	2017 Actual	2018 Actual	2019 Estimates	2020 Estimates	2021 Estimates
Percentage of overtime as compared	8.5%	7.3%	7.5%	7.5%	107.5%
Average time to answer 911 calls	2 sec	3 sec	2 sec	2 sec	3 sec

ASSUMPTIONS AND FACTORS IMPACTING PERFORMANCE:

1. Stability in staffing contributed significantly to the achievement of 2018 goals.
2. Lack of legislative funding has slowed the transition to NexGen 911.
3. Funding from the County Board allowed the implementation of additional supervision hours.

POLK COUNTY WISCONSIN
Public Safety Committee

Department of Law Enforcement
Brent Waak, Sheriff

PROGRAM NAME:

Emergency Management Division

PROGRAM OBJECTIVE:

To utilize planning, training and coordination to continually develop the mitigation, preparedness, response and recovery capabilities of the County's

PROGRAM REVENUES AND EXPENDITURES:

	2017 Actual	2018 Actual	2019 Budget	2020 Forecast Budget	2021 Estimates	2021 Forecast Budget
Revenue						
General Property Tax	44,531	56,796	56,644	57,722	72,734	57,722
Other Revenues	61,900	88,804	59,043	59,043	52,873	59,043
Total Revenue	106,431	145,600	115,687	116,765		116,765
Recurrent Expenditure	106,431	144,466	115,687	116,765	125,607	116,765
Capital/One-time Expenditure						
Total Expenditure	106,431	144,466	115,687	116,765	125,607	116,765
Net Revenue and Expenditures	-	1,134	-	-		-

PROGRAM PERFORMANCE INFORMATION:

KEY PROGRAM STRATEGIES 2020

1. Expand Emergency Preparedness program offerings to school systems, civic and business groups.
2. Continue to grow and develop relationships with emergency services throughout the county.
3. Update and enhance capabilities of the Emergency Preparedness Mobile Command Center.

KEY PROGRAM STRATEGIES 2021

KEY PERFORMANCE INDICATORS:

Output indicators	2017 Actual	2018 Actual	2019 Estimates	2020 Estimates	2021 Estimates
Volunteers Recruitment	4	0	2	2	2
Community Presentations	10	4	8	12	12
Planning initiatives	1	10	5	8	8

Outcome indicators	2017 Actual	2018 Actual	2019 Estimate	2020 Estimate	2021 Estimates
POW Compliance-	100%	100%	100%	100%	100%
Planning Initiatives	100%	100%	100%	100%	100%

ASSUMPTIONS AND FACTORS IMPACTING PERFORMANCE:

1. The experience of the long-serving EMA Coordinator contributed heavily to the successful completion of the 2018 goals.
2. The retirement of the long-serving EMA Coordinator and the training of the replacement in 2019 will have unforeseen impact on the EMA Division operations in the short term during 2019.

**POLK COUNTY WISCONSIN
Public Safety Committee**

**Department of Law Enforcement
Brent Waak. Sheriff**

PROGRAM NAME:

Jail Division

PROGRAM OBJECTIVE:

To provide a secure and safe environment for pre-trial and convicted inmate under the direction of the courts.

LINK TO BOARD PRIORITY:

Mental health, public protection.

	2017 Actual	2018 Actual	2019 Budget	2020 Forecast Budget	2021 Estimates	2021 Forecast Budget
Revenue						
General Property Tax	2,446,889	3,102,704	2,676,399	2,915,903	2,915,903	2,915,903
Other Revenues	293,010	222,980	224,351	216,480	428,550	216,480
Total Revenue	2,739,899	3,325,684	2,900,750	3,132,383	3,344,453	3,132,383
Recurrent Expenditure	2,739,899	3,325,684	2,900,750	3,132,383	3,825,335	3,132,383
Total Expenditure	2,739,899	3,325,684	2,900,750	3,132,383	3,825,335	3,132,383
Net Revenue and Expenditures	-	-	-	-	(480,882)	-

PROGRAM PERFORMANCE INFORMATION:

KEY PROGRAM STRATEGIES 2020

1. Complete upgrade of surveillance camera and intercom system.
2. Continue developing up-to-date recruitment and retention plans.
3. Enhance educational and technology based programming for inmates.

KEY PROGRAM STRATEGIES 2021

KEY PERFORMANCE INDICATORS:

Output indicators	2017 Actual	2018 Actual	2019 Estimate	2020 Estimate	2021 Estimates	
Cost per inmate day	85.1	81.19	79.56	78.57	78.57	
Intra-department training hours	26	26	28	32	32	
Mental Health critical incident train	0	0	8	12	12	
Bookings	1,504	1,517	1,535	1,561	1,561	
Jail Bed days	32,194	34,799	35,550	36,245	36,245	

Outcome indicators	2017 Actual	2018 Actual	2019 Estimate	2020 Estimate	2021 Estimates	
Percentage of overtime as compared overall payroll	8.5%*	9.8%	6.5%	6.3%	106.3%	
Annual state inspection compliance	2 Violations	3 Violations	Full Compliance	Full Compliance	Full Compliance	
Use of Force Incidents as compared to Jail Bed Days	10/32194	18/34799	12/35550	12/36245	12/36246	

ASSUMPTIONS AND FACTORS IMPACTING PERFORMANCE:

1. Recruitment and retention has historically been difficult in jail operations. In late 2018 new practices were introduced which is helping to stabilize staffing.
2. Prioritization of the CJCC in alternative justice by the County Board has been beneficial in creating a program service officer.

**POLK COUNTY WISCONSIN
Public Safety Committee**

Highway Department

Emil Norby, Highway Commissioner

DEPARTMENT DESCRIPTION:

The department provides all highway services for 662 lane miles of county roads and 364 lane miles of state highway. These services include; construction, winter/ice/snow activities, surface maintenance, drainage, signs, woody vegetation, material inventory, equipment maintenance, and record keeping.

MISSION:

To serve our customers and community more effectively than anyone else by treating our customers and co-workers as we, personally, would like to be treated, and to make a difference in their lives within Polk County by developing and maintaining a safe, efficient and environmentally sound county and state road system.

LINK TO COUNTY BOARD STRATEGIC GOALS:

Responsive transportation system
Upgraded road network

STRATEGIC PRIORITIES:

Decrease the volume of deficient roads proportionate to available funding. Extend the life, maintain the integrity and enhance the safety of all county roads.

PROGRAM OVERVIEW:

The department provides all highway services for 662 lane miles of county roads and 364 lane miles of state highway. Provides construction and maintenance activities to other Municipalities as requested.

LIST OF SERVICES BOTH INTERNALLY AND EXTERNALLY PROVIDED BY YOUR DEPARTMENT:

Services include; construction, winter/ice/snow activities, surface maintenance, drainage, signs, woody vegetation, material inventory, equipment maintenance, and record keeping.

POLK COUNTY WISCONSIN
Public Safety Committee

Highway Department

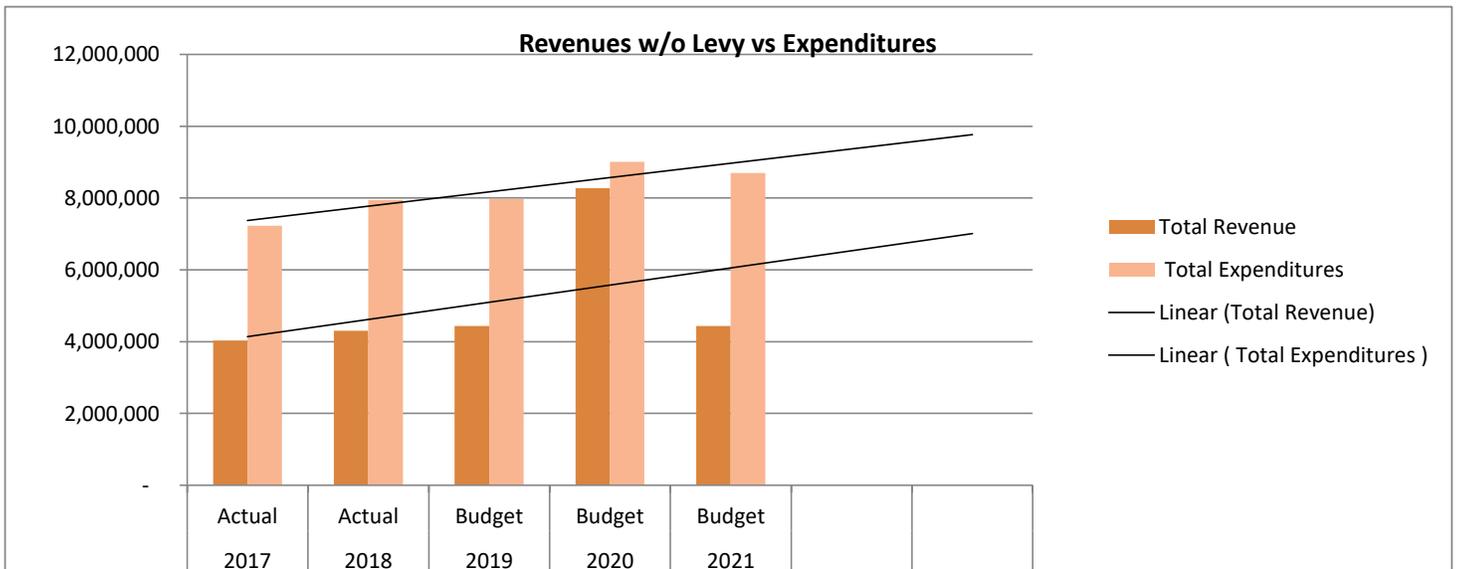
Emil Norby, Highway Commissioner

DEPARTMENT REVENUE AND EXPENDITURES BY ECONOMIC CLASSIFICATION:

	2017 Actual	2018 Actual	2019 Budget	2020 Forecast Budget	2020 Administrator's Budget	2021 Forecast Budget
Revenue						
General Property Tax	3,167,470	3,261,243	3,330,167	3,400,167	3,473,167	3,400,167
State Aids	1,596,831	1,787,628	2,006,408	2,006,408	2,054,198	2,006,408
Intergovernmental Revenue	2,378,956	2,455,021	2,382,266	2,382,266	2,697,825	2,382,266
Misc. Revenue	48,006	64,055	48,200	48,200	48,200	48,200
Other Financing Sources	1,106,220	10,548,773				
Total Revenue	8,297,484	18,116,720	7,767,041	7,837,041	8,273,390	7,837,041
Expense						
Operating Expense	-	-	-	-	-	-
Personnel Services	2,592,806	2,844,221	2,723,419	2,793,896	2,843,604	2,833,363
Contractual Services	1,552,269	1,316,412	1,185,759	1,209,474	1,970,054	1,233,663
Supplies & Expenses	1,787,714	2,510,969	2,452,474	2,452,474	2,439,585	2,452,474
Fixed Charges	954,721	983,112	1,423,260	1,444,609	1,444,609	1,444,609
Other Grant Contributions	135,258					
Capital Outlay	19,138	47,324		700,000	73,000	548,000
Cost Reallocation	190,094	240,408	186,742	186,742	237,542	186,742
Total Expenditures	7,232,000	7,942,446	7,971,654	8,787,195	9,008,395	8,698,851
Net Revenue and Expenditures	1,065,484	10,174,274	(204,613)	(950,154)	(735,005)	(861,810)

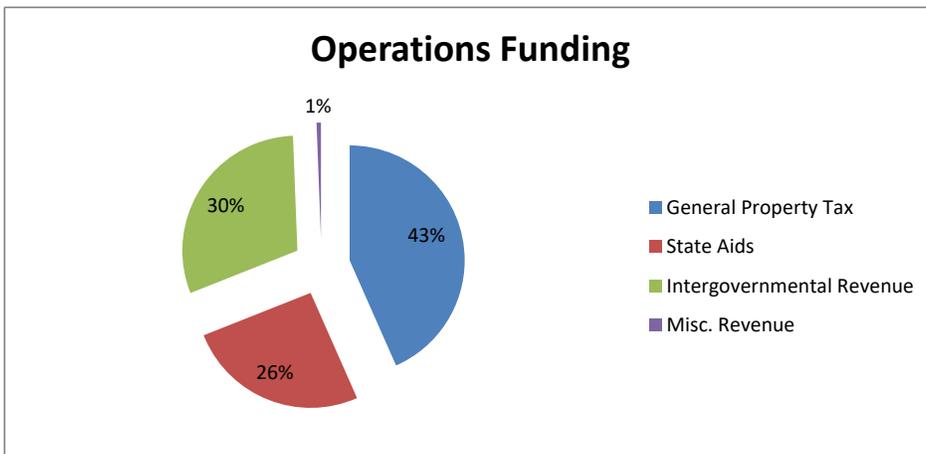
EMPLOYMENT BY JOB CLASSIFICATION:

	2017 Budget	2018 Actual	2019 Budget	2020 Estimates	2020 Administrator's Budget	2021 Estimates
FTE Employees						
Officials/Administrators	1	1	1	1	1	1
Professionals						
Technicians/Para-Professionals						
First/Mid Level Officials and Managers	3	3	3	3	3	3
Administrative Support	1	1	1	1	1	1
Skilled Craft/Service Maintenance	32.45	32.45	32.45	32.45	32.45	32.45
Total	37.45	37.45	37.45	37.45	37.45	37.45



2020 Budget Presentation

	Published 2020	Administrator 2020	Difference	Amended 2020
2019 Budget Prep				
Revenue				
General Property Tax	3,400,167	3,473,167	73,000	
State Aids	2,006,408	2,054,198	47,790	
Intergovernmental Revenue	2,382,266	2,697,825	315,559	
Misc. Revenue	48,200	48,200	-	
Total Revenue	7,837,041	8,273,390	436,349	
Expense				
Operating Expense	-	-	-	
Personnel Services	2,793,896	2,843,604	49,708	
Contractual Services	1,209,474	1,970,054	760,580	
Supplies & Expenses	2,452,474	2,439,585	(12,889)	
Fixed Charges	1,444,609	1,444,609	-	
Capital Outlay	700,000	73,000	(627,000)	
Cost Reallocation	186,742	237,542	50,800	
Total Expenditures	8,787,195	9,008,395	221,200	
Net Revenue and Expenditures	(950,154)	(735,005)		



Notes:

Revenue	
General Property Tax	Increased for personnel costs and contractual services
State Aids	Slight increase
Intergovernmental Revenues	Increased due to projected work for 2020
Misc Revenue	
Total Revenue	
Expense	
Personnel Services	Slight personnel adjustments
Contractual Services	Increased due to projected work for 2020
Supplies & Expenses	
Fixed Charges	
Capital Outlay	The planned capital outlay of \$700,00 for County Road M is expensed in operating costs
Cost Reallocation	
Total Expenditures	
Net Revenue and Expenditures	

POLK COUNTY WISCONSIN
Public Safety Committee

Highway Department

Emil Norby, Highway Commissioner

PROGRAM NAME:

Construction and reconstruction of county roads

PROGRAM OBJECTIVE:

Decrease the volume of deficient roads proportionate to available funding; To maintain the integrity of the highway infrastructure and to enhance safety by maintaining pavement quality.

	2017 Actual	2018 Actual	2019 Budget	2020 Forecast Budget	2020 Administrator's Budget	2021 Forecast Budget
Revenue						
General Property Tax	1,362,012	1,402,334	1,431,972	1,462,072	1,493,462	1,462,072
Other Revenues	2,205,906	6,387,856	1,907,856	1,907,856	2,064,096	1,907,856
Total Revenue	3,567,918	7,790,190	3,339,828	3,369,928	3,557,558	3,369,928
Recurrent Expenditure	3,109,760	3,415,252	3,427,811	3,778,494	3,873,610	3,740,506
Capital/One-time Expenditure						
Total Expenditure	3,109,760	3,415,252	3,427,811	3,778,494	3,873,610	3,740,506
Net Revenue and Expenditures	458,158	4,374,938	(87,984)	(408,566)	(316,052)	(370,578)

PROGRAM PERFORMANCE INFORMATION:

KEY PROGRAM STRATEGIES 2020

1. Optimize funding by long term planning for highway maintenance projects to lengthen the life of a highway.

KEY PROGRAM STRATEGIES 2021

1. Optimize efficiencies for maintenance and construction programs using more resources within the Public Works Division.

KEY PERFORMANCE INDICATORS:

Output indicators	2017 Actual	2018 Actual	2019 Estimate	2020 Estimate	2020	2021 Estimate
Miles overlaid, reclaimed, chip sealed	38	31	40	38	38	38
Outcome indicators	2017 Actual	2018 Actual	2019 Estimate	2020 Estimate	2020	2021 Estimate
Paser rating	7.1	6.9	6.8	7	7	7

ASSUMPTIONS AND FACTORS AFFECTING PROGRAM PERFORMANCE:

1. With current funding levels and anticipated minor increases in budgets, current maintenance levels cannot be maintained and will affect Highway's goal of a 7.0 Paser rating.

POLK COUNTY WISCONSIN
Public Safety Committee

Highway Department

Emil Norby, Highway Commissioner

PROGRAM NAME:

Road maintenance and repair

PROGRAM OBJECTIVE:

Extend the life, maintain the integrity, and enhance the safety of all county roads; To provide a safe and responsive road system

PROGRAM REVENUES AND EXPENDITURES:

	2017 Actual	2018 Actual	2019 Budget	2020 Forecast Budget	2020 Administrator's Budget	2021 Forecast Budget
Revenue						
General Property Tax	1,805,458	2,044,328	1,898,195	1,938,095	1,979,705	1,938,095
Other Revenues	2,924,108	2,529,018	2,529,018	2,529,018	2,736,127	2,529,018
Total Revenue	4,729,566	4,573,346	4,427,213	4,467,113	4,715,832	4,467,113
Recurrent Expenditure	4,122,240	4,689,975	4,543,843	5,008,701	5,134,785	4,958,345
Capital/One-time Expenditure						
Total Expenditure	4,122,240	4,689,975	4,543,843	5,008,701	5,134,785	4,958,345
Net Revenue and Expenditures	607,326	(116,629)	(116,629)	(541,588)	(418,953)	(491,232)

PROGRAM PERFORMANCE INFORMATION:

KEY PROGRAM STRATEGIES 2020

1. Optimize funding by long term planning for highway construction projects to lengthen the life of a highway, such as new asphalt mix

KEY PROGRAM STRATEGIES 2021

1. Optimize efficiencies for maintenance and construction programs using more resources within the Public Works Division.

KEY PERFORMANCE INDICATORS:

Output indicators	2017 Actual	2018 Actual	2019 Estimate	2020 Estimate	2020	2021 Estimate
Miles of county highway plowed	78966	105144	88416	88416	88416	88416
Lane line miles of highways maintained	662	662	662	662	662	662

Outcome indicators	2017 Actual	2018 Actual	2019 Estimate	2020 Estimate	2020	2021 Estimate
Average cycle times per plow route	2.58	2.68	3	3	3	

ASSUMPTIONS AND FACTORS AFFECTING PROGRAM PERFORMANCE:

1. Maintaining current levels of funding for construction will mean less dollars for maintenance and result in lower levels of service such as a reduced mowing operations and icy or snow-covered roads in winter. Both examples will be unpopular with transportation users.
2. Public demand for clear, dry roads in winter has a definite cost associated with it. Crews must be out longer and more materials must be used to provide this level of service.